STATE OF LOUISIANA

LOUISIANA ECONOMIC DEVELOPMENT CORPORATION

BOARD OF DIRECTORS MEETING

BEING HELD ON THURSDAY, AUGUST 11, 2022

AT THE LASALLE BUILDING

617 North Third Street, Floor 1, Labelle Room
Baton Rouge, Louisiana

REPORTED BY: SARA L. PIAZZA, CCR

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1	APPEARANCES
2	BOARD MEMBERS PRESENT:
3	CHAIRMAN A.J. ROY, III
4	ANDY ADLER
5	CAL SIMPSON
6	LOUIS REINE
7	DEPUTY SECRETARY BRAD LAMBERT
8	STAFF MEMBERS PRESENT:
9	LAURA WOMACK
10	ROBIN PORTER
11	MARISSA DOIN
12	CRYSTAL DALGO
13	KELLY RANEY
14	BRENDA GUESS
15	DEBORAH SIMMONS
16	SHAMELDA PETE
17	MOLLY HENDRICKS
18	TEDRA CHEATHAM
19	LIZ MCCAIN
20	OLEVIA SHARBAUGH
21	MICHAELA ADEGBE
22	CHARLIE ROMAINE
23	ANNE VILLA
24	
25	

1	APPEARANCES CONTINUED:
2	SPEAKERS FROM THE AUDIENCE:
3	GLYNN WILLIAMS, CFO, HUNT FOREST PRODUCTS (BIENVILLE LUMBER)
4	ANDREW RAMSEY, OWNER, HUBIG'S
5	HARTLEY CRUNK, SVP, HANCOCK WHITNEY BANK
6	HARTEET CROINC, SVF, HANCOCK WITTINET BANK
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18	REPORTED BY: SARA L. PIAZZA, CCR
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2	PROCEEDINGS
3	(Beginning at 9:33 a.m.)
4	CHAIRMAN ROY: Good morning. Call to
5	order the Board of Directors, Louisiana Economic
6	Development Corporation. Roll call, please?
7	MS. SIMMONS: Good morning. A.J.
8	Roy?
9	CHAIRMAN ROY: Here.
10	MS. SIMMONS: Charles Jackson?
11	(Absent.)
12	Louis Reine?
13	MR. REINE: Here.
14	MS. SIMMONS: Brad Lambert?
15	DEPUTY SECRETARY LAMBERT: Here.
16	MS. SIMMONS: Cal Simpson?
17	MR. SIMPSON: Here.
18	MS. SIMMONS: Andy Adler?
19	MR. ADLER: Here.
20	MS. SIMMONS: Norisha Glover?
21	(Absent.)
22	Suyi Georgewill?
23	(Absent.)
24	Stephen David?
25	(Absent.)

1	We have a quorum.
2	CHAIRMAN ROY: Very good. I'll ask
3	everyone to please silence their devices. First
4	order of business is the approval of the LEDC
5	minutes of July the 14th.
6	MR. REINE: So moved.
7	MR. SIMPSON: Second.
8	CHAIRMAN ROY: Motion for approval as
9	presented, and a second. Any discussion? Any
10	comments from the public?
11	Hearing none, all in favor, aye?
12	(AYES BY ALL.)
13	CHAIRMAN ROY: All opposed, nay?
14	Without objection.
15	Moving on to the EDAP program. We
16	will take things out of order for the moment.
17	Bienville Lumber.
18	MS. GUESS: We need Laura.
19	CHAIRMAN ROY: Ms. Womack, we will
20	find her.
21	MS. GUESS: Both of the projects are
22	hers, and so she's making sure.
23	CHAIRMAN ROY: Good morning.
24	MS. WOMACK: Good morning. My name
25	is Laura Womack and I'm representing staff.

1	Bienville Lumber Company is a new company that's
2	requesting approval for a \$2 million unsponsored
3	EDAP for the construction of a new sawmill.
4	Bienville Lumber is a newly formed company and will
5	be the second joint venture in the state between
6	Hunt Forest Products, LLC and Canadian-based Tolko
7	Industries. The first venture, which occurred back
8	in 2018, operating under the name LaSalle Lumber,
9	located in Urania, Louisiana. With the success of
10	this first venture, they're looking forward to
11	bringing another state-of-the-art mill to our state.
12	The new second venture will be
13	located in Taylor, Louisiana. Hunt Forest Products,
14	LLC, is a family-owned and operated, full-service
15	wood product company that was founded in 1978 with
16	the purpose of providing quality products and
17	superior service. They manufacture a variety of
18	plywood, lumber and other specialty wood products.
19	Tolko Industries is a leading
20	manufacturer of a wide range of forest products for
21	customers around the world, including lumber,
22	plywood and veneer-oriented strand board products,
23	biomass power, and a growing number of specialty
24	wood products.
25	For more than 60 years, the

1 family-owned company has delivered reliability, flexibility, efficiency and quality. Each company 2 will own 50 percent of the business located in 3 4 Taylor, Louisiana, but Hunt Forest Products will 5 handle the day-to-day operations, which is similar 6 to the structure that's at the LaSalle facility. 7 The new sawmill located in Taylor 8 will be a state-of-the-art mill. This mill will source timber locally for roughly 16 parishes and 9 10 will require approximately 1.3 million tons of wood 11 annually to produce an estimated 320 million board 12 feet of lumber, including two-by-four, two-by-six, 13 and two-by-eight pine lumber. 14 This mill will provide an outlet for the massive inventory of yellow pine that currently 15 16 exists in the state. The facility will be located 17 on roughly 225 acres near the community of Taylor, 18 and will be roughly 167,000 square feet, including 19 office space. 20 Construction is expected to begin in 21 2022 with commercial operations starting in early 22 2023. Cost for this new mill are estimated to be 23 roughly \$250 million, and this includes land 24 acquisition, new building construction, purchase of 25 capital equipment, site improvements, and

1 infrastructure improvements.

with the portions of the cost related to the infrastructure improvements. Bienville Lumber will also provide the state with a first position lien of 12 new forklifts, which are to be purchased and used as collateral. The company will retain 120 existing jobs at the LaSalle Lumber site, with an approximate annual payroll of 7.8 million to be increased 2 percent annually, and to create 130 new jobs at this new Bienville Lumber site in Taylor, with an associated payroll of 8.9 million by December 2032.

All jobs and payroll must be maintained through December 31, 2032. There is also a total capital investment requirement of 240 million. That's to be expended by December 31, 2024. Bienville Parish's unemployment rate was 4 percent as of May 2022, compared to the state rate of 3.6 for the same time period. The per capita personal income for Bienville Parish for 2020 was 42,372 compared to the state per capita income of 50,874.

The project is estimated to have state revenues of roughly 23.7 million with the company receiving the \$2 million EDAP and also 6.9

million for quality jobs. And this results in a net revenue for the state of roughly 14.8 million.

Staff recommends approval of this project as an unsponsored EDAP with our usual contingencies that are typically in place, as well as the retention of the 120 jobs at the existing LaSalle Lumber facility, with a payroll of 7.8, increased at 2 percent annually, and the creation of 130 new jobs at the new site, Bienville Lumber, with an associated payroll of 8.9 million maintained through December 31, 2032. Capital investment at the new Bienville site of 240 million to be expended by December 31, 2024.

There is also a collateral requirement of no less than the EDAP award amount of 2 million. The EDAP award will also be reimbursed in two different funding rounds. The first funding will be \$1 million upon verification that \$4.7 million in new payroll has been met, which is expected to be paid out in year 2024. And then the remaining \$1 million will be paid upon verification that the full 240 million in capital expenditures has been spent, as well as achieving \$7.6 million in new payroll, and that's expected to be paid out in year 2025.

And with that, I'd like to introduce 1 Mr. Glynn Williams with the company, and he can 2 provide more details on the background history of 3 4 the company, and the new plan. 5 CHAIRMAN ROY: Good morning. 6 MR. WILLIAMS: Good morning. Well. 7 I'm not sure what else to add other than we are very 8 excited about the new mill. Currently, they keep 9 telling me that we're going to be pouring concrete 10 any day now and hadn't seen it yet, but it's coming. 11 We have done a huge amount of clearing and dirt work 12 in preparation for that. 13 As Ms. Laura said, the calendar is 14 such that there might have been a little bit of 15 correction. We think we'll have first production of 16 lumber in the fourth quarter of 2023. So as we sit 17 here today in August, it's about a 14-month construction period to build this mill. 18 19 We're using the same major vendor to 20 construct the mill that we used at LaSalle, and 21 that's Bid Group out of South Carolina. They've 22 developed guite a reputation for being able to 23 deliver these turnkey high-tech mills. I believe 24 this one is going to be their 17th one. LaSalle was 25 their third. And so we should be able to achieve at

1 least the numbers that she was talking about in the way of head count, payroll, and also capital 2 3 expenditures. 4 As the CFO, I'm kind of torn a little 5 bit. The \$240 million number, I know we can do 6 better than that, but I don't want us to do much 7 better than that. I'd be happy to take any other 8 questions. CHAIRMAN ROY: Mr. Reine? 9 10 MR. REINE: Where is Taylor? 11 Taylor, so if you are MR. WILLIAMS: 12 familiar with I-20 at all, Taylor is between Minden 13 There's an exit called Ada-Taylor. and Ruston. That's Bienville Parish. Arcadia is the parish seat 14 15 for Bienville Parish. And the mill is in Taylor, 16 like I say, between Minden and Ruston. And it's 17 actually an old --18 MR. REINE: Would you say about 19 halfway between Shreveport and Monroe? 20 So it's 33 miles west MR. WILLIAMS: 21 of Ruston, so it's kind of halfway between Ruston 22 and Shreveport. 23 MR. REINE: Okay. All of your 24 employees, you expect, will be able to vote for 25 Quality Jobs Program?

1	MR. WILLIAMS: Yes, sir.
2	MR. REINE: Which means they will be
3	Louisiana residents?
4	MR. WILLIAMS: Yes, sir.
5	MR. REINE: Okay.
6	CHAIRMAN ROY: Correct me if I'm
7	wrong. It's near the old Bonnie and Clyde hangout?
8	MR. WILLIAMS: It is. And it's near
9	the Gibsland Grill, which still has hot water
10	cornbread. It was actually an old mill site back in
11	the day. I say back in the day. It was probably in
12	the '60s. Woodard-Walker Lumber Company had a
13	mill on the site, and Woodard-Walker Lumber Company
14	then sold to Willamette. Willamette became
15	Weyerhaeuser. Weyerhaeuser terminated the mill and
16	cleared it and tore it town, and this is the exact
17	same site where that mill was back then.
18	CHAIRMAN ROY: Any other questions or
19	comments?
20	MR. REINE: You have a projected 2023
21	revenue of 1.3 million, then jump into 82 million.
22	Why such a big jump?
23	MR. WILLIAMS: Simply the timing of
24	the ramp-up of the construction to the point where
25	you're able to make, you know, core sales from the

1 production of the mill. 2 MR. REINE: Okay. 3 MR. WILLIAMS: And so that, like I 4 say, we're going to expect to produce in the fourth 5 quarter of '23 the mill to sell that, but that could 6 be September, October, November, somewhere in there, 7 so you don't get near a full year in '23, but you do 8 get that full year in '24 is what we're expecting. CHAIRMAN ROY: Tell us more about 9 10 your market that you will service, I guess, the 11 retail market. 12 MR. WILLIAMS: So it's going to be 13 very similar as Ms. Laura said. Products are going 14 to be essentially the same as we had at LaSalle, 15 which is down in LaSalle Parish. Bienville Parish 16 is going to -- I mean, it's like a mile from I-20, 17 so from there it's just a straight shot to the East 18 Texas market and even over to Dallas. And whereas 19 LaSalle has its share of market from Texas, 20 including Dallas and Houston, what's going to happen 21 is that Bienville was going to take some of that 22 Dallas market from LaSalle, but LaSalle has plenty 23 of South Louisiana and Houston market to go around. 24 And so LaSalle will backfill its market customer 25 base with that, and then Bienville will be even

closer and be able better to take advantage of that 1 East Texas Dallas market. And, you know, we've done 2 3 some studies and everybody believes that there's 4 plenty to go around. I think someone told me the 5 other day, at LaSalle we only have about one half to 6 2 percent of the market share, so we look to 7 maintain that. 8 CHAIRMAN ROY: What's your 9 competition? Who's your competition? 10 MR. WILLIAMS: Competition is always 11 Weyerhaeuser, West Fraser. You may know that 12 Teal-Jones has announced a project in Plain Dealing, 13 Louisiana. Plain Dealing is certainly not too far 14 from Taylor. It's a little bit north and over from 15 Bossier City. And I believe their annual output is 16 going to be close to ours at 300 million board feet, 17 so that will be some competition. But even with 18 that, we feel like we've got the experience and the 19 talent to grab our market share. 20 CHAIRMAN ROY: Any other questions or 21 comments? 22 So where are y'all going MR. REINE: 23 to get your timber from? 24 MR. WILLIAMS: So the timber 25 whereas -- and one thing Ms. Laura didn't mention.

1 So Hunt Forest Products, our 50 percent in this 2 deal, we own two mills outright on our own, LaSalle being a partnership with Tolko, as she mentioned. 3 4 That's in LaSalle Parish. Our other two mills are 5 in Pollock, Louisiana and Olla, Louisiana, all down around Alexandria. The timber basket in North 6 7 Louisiana is quite substantial and it really hasn't 8 been tapped. Now this Teal-Jones project will tap it as well but there's plenty there. 9 10 MR. REINE: And I'm trying to 11 remember, the branches that you have left over --12 what do you call that -- pulpwood, have y'all had 13 any conversations with these folks who are taking 14 that? 15 MR. WILLIAMS: We have. Whereas at 16 LaSalle, Drax Biomass has a plant right next to our 17 They take all of our residuals. Drax was 18 not able to do the same thing on this project. 19 therefore, we had been talking to the paper 20 companies like Westrock in Hodge to take the 21 residuals. So we kind of had to go to plan B on 22 this one but we've got it all lined up. 23 MR. REINE: And so all of the timber 24 will have some kind of use? 25 MR. WILLIAMS: Yes.

1	MR. REINE: When appropriate,
2	
	Chairman, I move to approve.
3	MR. ADLER: Second.
4	CHAIRMAN ROY: Motion is seconded.
5	Any other discussion?
6	Since our guest is choked up, we
7	should move on to
8	MR. WILLIAMS: That's one way to get
9	out of it.
10	CHAIRMAN ROY: Good job. All in
11	favor any comments from the public?
12	Hearing none.
13	All in favor, aye?
14	(AYES BY ALL.)
15	CHAIRMAN ROY: All opposed, nay?
16	Without objection.
17	Congratulations. Please keep us
18	posted on your success.
19	MR. WILLIAMS: Absolutely. Thanks
20	for the support.
21	CHAIRMAN ROY: Yes, sir. Perhaps
22	someone can keep me posted on Medline and Joe? They
23	were delayed, I believe.
24	MS. GUESS: We are still waiting for
25	them. We haven't had any contact. One of the

things I suggest is that we take things out of order 1 2 again and go to the Small Business Guaranty with Hubig's, and then that will allow some additional 3 4 time for them to arrive. CHAIRMAN ROY: We'll do that. 5  $\Delta$  ] ] 6 right. So next order of business is under Small 7 Business Loan & Guaranty Program. Ms. Marissa from 8 Hubig's Pies. 9 MS. DOIN: Good morning. 10 CHAIRMAN ROY: Good morning. 11 Marissa Doin representing MS. DOIN: 12 staff today. Today we have a loan quaranty 13 extension request for Hubig's, LLC. I have with me 14 Drew Ramsey with Hubig's, and Hartley Crunk with 15 Hancock Whitney. Hubig's, LLC is a pie 16 manufacturing company. They're located in New 17 Orleans, Louisiana. On July 13, 2019, the LEDC 18 Board of Directors approved a small business loan 19 quaranty request from Hancock Whitney for the amount 20 of \$1.22 million with a seven-year quaranty. 21 loan was to be interest-only for the first seven 22 months and turn out for ten years. 23 Collateral supporting the loan 24 includes equipment, inventory and receivables. 25 Hubig's has experienced several setbacks over the

1	last three years surrounding supply chain issues
2	that have caused multiple delays in delivery and
3	installation of equipment. Consequently, the LEDC
4	in-house committee has approved six extension
5	requests on the interim financing period since the
6	Board approval in 2019. Most recently, the LEDC
7	Board approved their seventh extension back in
8	April. The LEDC guaranty is effective on the
9	permanent financing portion of the loan, not the
10	interim financing. Therefore, our guaranty has not
11	yet gone into effect.
12	The current balance on the loan is
13	approximately 1.15 million of the 1.22 million
14	dollar loan amount approved. So there's about
15	\$70,000 left to draw down on the loan.
16	The purpose of this new request is
17	for an additional 60-day extension to the draw
18	period due to additional supply chain issues. Staff
19	recommends a final extension approval on the draw
20	period for the 60-day request to expire on October
21	14, 2022, at which time the LEDC guaranty will
22	begin.
23	And with that, I'll hand it over to
24	Drew and he can provide more details and an update
25	on the process.

1	MR. RAMSEY: Hello and good morning
2	again. Thank y'all for having us. We have made
3	great advances. There are still some hold-ups but
4	the biggies are in place and we can actually we
5	have our pie-forming machine, our dough-making
6	machine, icing-making machine, pie-cooking machines,
7	icing machines, wrapping machines. Everything
8	works. We are having a little concerns with
9	transferring product from one position to the next
10	but all of that can actually be handled with manual
11	labor, which so it's really, therefore, not a
12	problem.
13	We have received fruit and fruit
14	filling. We have been making test batches to spec.
15	We are almost ready to go. There some final
16	occupancy certifications and final fire marshal
17	inspections. We have a couple different systems
18	with the insurance company, the fire marshal would
19	call a known hazard that are still not talking
20	together. And if you know my history, you know
21	that's a corner that I'm not willing to cut. We
22	are I really wish that I'd been able to bring you
23	a pie up here today. We need a little bit more
24	runway, and we are on the crescent.
25	MS. DOIN: Any questions from the

1	Board?
2	MR. ADLER: Is the additional
3	extension of 60 days because you're trying to buy
4	some more equipment or because you're just not in
5	operations yet?
6	MR. RAMSEY: No. All of the major
7	equipment is in place. As a matter of fact, I
8	brought back some former employees to run some test
9	batches of dough, icing, some of my historical
LO	employees who were in the maintenance department
L1	have come back. We are literally hooking things up
L2	and working on the controls.
L3	MR. ADLER: So what's the final
L4	70,000 draw? Are we waiting on an invoice or are we
L5	going to fund the final 70, or are we just going
L6	straight to P&I?
L7	MR. RAMSEY: I would love to be able
L8	to do it without drawing a hundred percent of it,
L9	but we actually have some outstanding stuff that has
20	to be submitted for a final loan request as we
21	speak. The 70 is probably a little smaller than
22	that actually. We are on schedule with the
23	finances. We are just not on schedule with the
24	time.
) E	MD ADIED: Cotcho

1	MR. RAMSEY: But to answer your
2	question, there are no large equipment purchases
3	that are outstanding.
4	MR. ADLER: You're just ready for
5	production to get going and start generating revenue
6	again.
7	MR. RAMSEY: Yes, sir.
8	MR. ADLER: So you can afford to
9	repay the payments.
10	MR. RAMSEY: Correct. And we don't
11	want to launch we think it would be the kiss of
12	death to launch and not be able to satisfy all the
13	demands, so we are trying to future-proof ourselves
14	with commodity futures in hand. You know, if we
15	need a truckload, we're buying a train-truck full of
16	flour, for example. We have some big inventory
17	concerns that we're handling currently.
18	MR. ADLER: And I know the interest
19	rate hiked, details back a few years ago, I think
20	from Hancock. Is the interest rate locked in from
21	what it was?
22	MR. RAMSEY: Yes.
23	MR. ADLER: So we don't have to worry
24	about interest rate going up and the P&I changing.
25	Good for you.

1	MR. RAMSEY: Well, I appreciate that
2	and I'll take your kind words when we can bring you
3	a pie and say thank you more properly.
4	CHAIRMAN ROY: Mr. Reine?
5	MR. REINE: I just heard a comment
6	and I didn't understand. You said something about
7	sixth extension and seventh extension. So
8	MS. DOIN: Yes, so this would be the
9	eighth extension request on the draw period.
10	MS. CRUNK: I just wanted to clarify
11	that we're just extending the interest-only period.
12	That's what the prior extensions were, and that's
13	what the proposed is, to extend the interest-only
14	period so that we can match Drew making money to
15	repay the debt.
16	MR. REINE: Okay. So what time
17	period have the eight extensions been?
18	MS. CRUNK: Since we closed the loan
19	in November of 2019, the first principal payment was
20	supposed to be June of 2020. And then COVID, and
21	then a waterfall of a lot of other setbacks and
22	delays have drawn or have been the reason we have
23	done the other extensions.
24	MR. REINE: And the guaranty is a
25	percentage of the larger loan or

1	MS. DOIN: Yes, sir. It's 75 percent
2	of the \$1.22 million amount approved, which hasn't
3	kicked in yet.
4	MR. REINE: And is there collateral
5	on the loan?
6	MS. DOIN: Yes, sir. It is
7	equipment, inventory and receivables.
8	MR. REINE: And the equipment is
9	already in place?
10	MS. DOIN: I'm sorry. It's already
11	what?
12	MR. REINE: And the equipment is
13	purchased and in place? It's there?
14	MS. DOIN: Yes.
15	MR. RAMSEY: Yes.
16	CHAIRMAN ROY: Any other questions,
17	comments?
18	MR. ADLER: And our guaranty does not
19	go in effect until it goes to panel, correct?
20	MS. CRUNK: Correct.
21	MR. ADLER: So this is all on Whitney
22	right now?
23	MS. CRUNK: Correct.
24	CHAIRMAN ROY: I know you did not
25	wish for the seven or eight extensions. They just

1 happened. 2 MR. RAMSEY: That is an accurate 3 statement. 4 CHAIRMAN ROY: Just wondering, and 5 I'm sure that you were reticent to, although you had 6 to ask for another, just wondering, if 60 days 7 covers it, or at this point if are you then trying 8 to really push the time frame. 9 MR. RAMSEY: We are pushing every 10 I believe that we will be ready for production dav. 11 There's factors beyond my control in in 60 days. 12 that we're dealing with the FDA and the fire marshal 13 and the parish on occupancy certification, so I 14 really can't promise what I am not in control of. 15 We should be ready at 60. If you are so willing to 16 go beyond 60, it would certainly help with cash flow 17 once we get going, but we should be ready at 60. 18 CHAIRMAN ROY: And I don't want to 19 throw something out there that's not been thought 20 out but, you know, another 30 days maybe is of no 21 real consequence. I mean, I know you wouldn't want 22 to come back at day 59 and say, you know, I need 23 another 30, so you know. MR. RAMSEY: You're a wise man. 24 25 CHAIRMAN ROY: Only you know the

1 answer to the question as to how close we're shaving 2 it. 3 MR. RAMSEY: We're very close. 4 I'm just going to say my answer in a different way. 5 I think we are going to be ready at 60. If in your 6 wisdom you would grant us 90 and give us cash flow 7 breathing room, it would be greatly appreciated. 8 CHAIRMAN ROY: I mean, as I take it, the real answer is with the regulators, if you will, 9 10 the fire marshal, et cetera, what their time frame Do you have a sense of whether or not this will 11 12 definitely happen in 60? 13 It should happen within MR. RAMSEY: 14 60. The FDA has approved all the labeling 15 requirements, which they should have. And I say that in a sense that we didn't change anything from 16 17 when we left the market, but there is some new FDA 18 rules so we had to resubmit everything that used to 19 qualify but had to go through the whole process 20 again. So we have received a blessing from the FDA, 21 which is of course a biggie. 22 And the alarm systems, we have three 23 alarm systems for our building. We're a sub out of 24 a building that's sprinkled, and we have machines 25 that are what they call a known hazard, which have

1 their independent own systems, and then that all has 2 to talk to the burglar system because that shunts out electricity and calls 911 and stuff like that. 3 4 Those were simply not talking to each other 5 correctly. So as recently as this week, I have been 6 assured that the technicians have resolved the 7 problem, but they have to come and give it a dry 8 fire test and I cannot honestly tell you that they passed that test because we haven't had that test 9 10 since the last technicians have been there. 11 And kind of on the hatch of it when I 12 said if you know my history, that's just a corner 13 that we're not willing to cut. We're in this 14 position because we had a fire, you know, in our 15 previous facility and we're going to make damn sure 16 that that doesn't happen again. 17 CHAIRMAN ROY: Do Ms. Womack and the 18 banker have a thought on the topic? 19 MS. DOIN: Yeah, 60 to 90 days, I 20 agree, is not that material, so if we could give him 21 some breathing room, we'd be okay with 90 days. 22 MR. REINE: Look, I'd No problem. 23 rather do 90 days. Then we're talking about -- so 24 can we entertain a motion to amend this from 60 days 25 to 90 days? I moved it.

1	MR. ADLER: I'll second it.
2	CHAIRMAN ROY: Motion seconded. Any
3	other discussion on that topic?
4	Okay. So you're on the one-yard line
5	as football season approaches.
6	MR. RAMSEY: Thank you, Chairman.
7	MR. REINE: I move we approve this
8	amendment.
9	CHAIRMAN ROY: We have a motion on
10	the table. Any comments from the public? Hearing
11	none. All in favor
12	MR. REINE: You got a second?
13	DEPUTY SECRETARY LAMBERT: I'll
14	second.
15	CHAIRMAN ROY: I'm sorry. I think we
16	already did. All in favor, aye?
17	(AYES BY ALL.)
18	CHAIRMAN ROY: All opposed, nay?
19	Without objection.
20	Keep us posted, please. We look
21	forward to hearing from you soon.
22	MR. RAMSEY: You will. Thank you.
23	MS. GUESS: Mr. Chairman, I think I'm
24	getting some indications from the project manager,
25	Mr. Charlie Romaine, and from Laura Womack, that the

1 company representatives may not be coming. I think 2 the choice would be to go ahead with the 3 presentation. The project manager would probably be 4 able to answer any questions that we might have or 5 if the Board prefers, or Charlie, if you think a deferral would be -- is not detrimental to the 6 7 company. CHAIRMAN ROY: I think whatever staff 8 9 thinks would be appropriate. Only you know the 10 reasons why it is what it is for the moment, so what 11 are your thoughts? Do you want to proceed forward 12 or --13 MS. WOMACK: Charlie and I discussed. 14 We think it would be best to defer until next 15 month's Board meeting just so the company can be 16 here to answer any questions about their background, 17 history, projections about the project that you guys 18 might have. 19 MR. REINE: Move to defer to next 20 week. 21 MR. SIMPSON: Motion to defer, 22 second. 23 CHAIRMAN ROY: Any comments from the 24 public? 25 All in favor, aye?

1	(AYES BY ALL.)
2	CHAIRMAN ROY: All opposed, nay?
3	It's deferred.
4	MS. WOMACK: Thank you.
5	CHAIRMAN ROY: And Ms. Villa is very
6	capable of multitasking and jumping out of one
7	meeting and jumping to another
8	MS. VILLA: I apologize for being
9	late.
10	CHAIRMAN ROY: and giving us the
11	Treasurer Report. That's quite all right. We
12	understand.
13	MS. VILLA: I think this is my first
14	time I've been late in ten years.
15	CHAIRMAN ROY: Had sort of an
16	impromptu meeting today so
17	MS. VILLA: Yes, I was at another
18	meeting. But just to kind of remind the Board, we
19	are in our year-end closing process and so we don't
20	have a final close-out yet. Today is actually the
21	last day for us to classify revenue. So we're in
22	the process of doing that. So in August we're in
23	August in September, I'll have an updated report.
24	But I'll go ahead and present to you the Secretary
25	Treasurer's Report as of July 21st, 2022.

1 For our budget year, our budget year for FY23 is \$17,616,055. We have overall an EDAP of 2 3 \$100,000, and we have a pending board approval of 4 2,500,000. And we have a projected year-end balance 5 of \$12,141,055. And we currently have projects 6 under review at 2,875,000. 7 So if you go to the next page, this 8 is our Financial Assistance and State Small Business Credit Initiative Program. And we don't have any 9 10 expected changes currently yet. We are still 11 waiting for round two of SSBCI, but I feel like 12 Hubig's pie, as we're close to the finish line. 13 We're just not quite there yet. And I'm sure our 14 assistant secretary will have an update for you. 15 If you go to the next section of the 16 report, we've got our Capital Outlay Appropriation, 17 and our Capital Outlay Appropriation for our EDRED 18 Program of which we have a budget of \$14,990,093 for

report, we've got our Capital Outlay Appropriation, and our Capital Outlay Appropriation for our EDRED Program of which we have a budget of \$14,990,093 for EDAP, and 2,435,962 for EDRED. The project TDP Group, Focus Foods, 100,000 was approved by the Board. And we have pending Board approval, the Medline and Bienville Lumber. I think Bienville Lumber is what was just approved. I'm sorry. I misspoke earlier -- was just approved, and the Medline is the one that we deferred, so we have a

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projected balance of \$12,390,093. 1 And we have the details of the 2 projects that are under review. There's a total of 3 4 six. That total, 2,875,000, which gives us the 5 projected year-end balance of \$9,515,093. There's 6 no current activity as far as any current contracts 7 that we have for EDRED. We have existing contracts 8 that are in effect that still have balances, but we have available 2,435,962. 9 10 If you go to the next page, you will see we still have our FY22, because as I said, we 11 12 are closing it out. And we have a fund balance 13 total of 34,179,092, and our appropriation for our 14 project commitments with \$16,234,181, which leaves 15 an expected fund balance of \$17,944,911. 16 And again, next month we will have a 17 current one for how we closed out the year, and our 18 '23 will be updated on that last page. We don't 19 have that yet. Do we have any questions from the 20 Board? 21 Yes. So we still don't MR. REINE: 22 know what the appropriation is for '22-'23? 23 MS. VILLA: We don't have it. I know 24 it was in Capital Outlay for EDAP. We have 5 25 million that's in priority five. So regarding our

1 budget, we do -- I mean, I have what our budget is As you recall, our means of financing for 2 3 revenues for the LED fund now go to fund the project 4 commitments that we have in the department. There 5 was legislation that changed that a few years ago. So I do have that. I just don't have it presented 6 7 here because we are still closing out '22, and we'll 8 present it at the September Board meeting. 9 So if you look on that page 4, that's 10 where we don't have '23 listed yet. And so we'll 11 have a column after we close out '22 and it will 12 have the actual for '22, and then we'll have a 13 projected for '23. 14 So projects under review, MR. REINE: 15 Teal-Jones Lumber Company, and we've done two for 16 Bienville. The timber business must be booming. 17 MS. VILLA: We have had a lot of 18 announcements. 19 CHAIRMAN ROY: Any other questions or 20 comments for Ms. Villa? 21 MS. VILLA: And we do have EDAPs in 22 the pipeline that just haven't been announced yet, 23 and so once those are announced, they'll be added 24 like the others were for projects under review. 25 CHAIRMAN ROY: On the EDRED, we've

1 reached sort of a plateau in demand, or --2 MS. VILLA: I don't think a plateau. 3 I think we have contracts that have capacity with 4 them because it wasn't too long ago last year I 5 think that the Board appropriated additional dollars 6 towards the program, so we have those contracts that 7 are in effect, and those were in effect for the FY22 fiscal year. So for FY23, we don't have any that 8 9 are pending because we have capacity in the 10 contracts that we already have in place. 11 So I wouldn't say we met a plateau. 12 I would say in the beginning, we invest -- the Board 13 invested a lot into those sites. We had a lot to 14 choose from. Now, you know, it's more quality and 15 not quantity of sites that we're prepping and 16 working with the locals on. I think Mr. Tepper is 17 set to come in front of the Board next month to give 18 an update. 19 CHAIRMAN ROY: Good. Any other 20 questions or comments? Hearing none. I'll 21 entertain a motion to approve the Secretary 22 Treasurer Report. 23 MR. SIMPSON: Motion to approve. 24 CHAIRMAN ROY: Motion. 25 MR. ADLER: Second.

1 CHAIRMAN ROY: Second. Any comments 2 from the public? 3 Hearing none. All in favor, aye? 4 (AYES BY ALL.) 5 CHAIRMAN ROY: Without objection. 6 Next, Ms. Dalgo with the Accountant's 7 Report. Hello. I am Crystal 8 MS. DALGO: 9 Dalgo and I will be presenting to you the LEDC 10 Accountant Status Report today. As of June 30, 11 2022, the SSBCI 1.0 Guarantee Loan Portfolio 12 consists of 15 loans and it totals 2,892,871. 13 allowance for the SSBCI 1.0 Guarantee Loan Losses is 14 reflected at the current rate of 18 percent and it 15 totals \$520,717. As of July 29th, 2022, we had the 16 EDAP loan portfolio that consists of three loans, 17 and it totals \$337,300. And all loans are current 18 and the allowance is reflected at 15 percent and 19 totals \$50,595. 20 And on the last page of my report as 21 of June 30, 2022, the LDEC Fund Guarantee Loan 22 Portfolio consists of two loans. It totals 23 \$1,097,944. And the allowance is reflected at 18 24 percent, and it totals \$197,630. That concludes my 25 report.

1	MR. REINE: I've got a question.
2	MS. DALGO: Okay.
3	MR. REINE: It says Bobby Gene's,
4	months remaining, one. Loan guaranty was 112,000
5	and the current balance is 81,000. So they got one
6	month left on the loan, and it's three quarters of
7	the loan amount so
8	MS. DALGO: The guaranteed amount is
9	the original amount on the starting total.
10	MR. REINE: That would be 112,500 was
11	the original amount.
12	MS. DALGO: Yes. So if they were to
13	default now, and we needed to pay them out, for
14	example, we would only pay them out the percentage
15	of their balance, the 75 percent of their balance of
16	the 81,000. We would've never paid out over 112,000
17	if they would have defaulted in the beginning. It's
18	just I represent the original guaranty amount in
19	that column.
20	MR. REINE: I'm just trying to
21	understand. They only have one month left remaining
22	on the loan, correct?
23	MS. DALGO: Uh-huh.
24	MR. REINE: So how is the current
25	amount 81,000 out of the total? We're looking at

1 How can you have that much exposure if five years? 2 you only have one payment left? 3 MR. ADLER: Was that loan a quaranty 4 loan? 5 MS. GUESS: Yeah, I was just about to 6 say, it may mean that our quaranty was a shorter 7 period than the actual loan quaranty. MS. DALGO: Yeah, sometimes our 8 9 quaranty --10 The loan quaranty might MS. GUESS: 11 have been for five years and the loan may have been 12 for seven years, so our quaranty, it shows that 13 there is -- it indicates there's one month remaining 14 on our quaranty. 15 MR. REINE: On our quaranty, not on 16 the seven-year loan. 17 MS. GUESS: That's correct. 18 MR. REINE: That helped me 19 understand. Thank you. 20 CHAIRMAN ROY: Any other questions or 21 comments? 22 In this environment, MR. ADLER: 23 you're seeing past dues are nominal, negligible, 24 or --25 MS. DALGO: Hardly see any right now.

1	They're mostly all current, yeah. They're all
2	current for a while now.
3	MR. REINE: Move to accept the
4	report.
5	CHAIRMAN ROY: Motion to accept.
6	
	MR. SIMPSON: Second.
7	CHAIRMAN ROY: Second. One other
8	question relative to Mr. Adler's comment. I think
9	you used 18 percent as our current percentage of
10	reserve, if you will; is that correct, overall?
11	MS. DALGO: Yes.
12	CHAIRMAN ROY: And that far exceeds
13	historical losses, fair to say?
14	MS. DALGO: Yes.
15	CHAIRMAN ROY: Well, I guess that's
16	enough said regarding Mr. Adler's comment. But we
17	are going into perhaps some economic distressing
18	times, so we will just monitor that. It sounds like
19	we are thoroughly reserved for the moment. All
20	right. All in favor any comments from the
21	public?
22	All in favor, aye?
23	(AYES BY ALL.)
24	CHAIRMAN ROY: All opposed, nay?
25	Thank you.

1 MS. DALGO: Thank you. 2 CHAIRMAN ROY: All right. 3 Mr. Lambert will give us the President's Report. 4 DEPUTY SECRETARY LAMBERT: Good 5 morning, members. It's good to be with you again. 6 Brad Lambert, deputy secretary, Louisiana Economic 7 Development. Secretary Pierson is currently with 8 the governor on a water management mission in the Netherlands, and I think they're in France now 9 10 wrapping up over the next couple of days. 11 Since the last LEDC Board meeting on 12 July 14th, LED has been fortunate enough to be 13 involved in six more project announcements. I think 14 that brings the total for the year of 24 announced 15 projects in 16 different parishes specifically over 16 the last 30 days or so. There have been two project 17 announcements at BASF in Ascension Parish that is a 18 world-scale manufacturing complex. 19 The first the company reached the 20 final investment decision on a nearly 800 million 21 dollar project that's going to double the MDF 22 production capacity there. It's going to create 37 23 new jobs, and that's 37 new jobs on about a thousand 24 person workforce at BASF in Geismar. Annual salary 25 range anywhere from 80,000 to 100,000 dollars per

year plus benefits, in addition to about an estimate of 147 indirect jobs.

The second more recent announcement at BASF in the last week or so is a nearly \$20 million expansion. It's going to shift production of two chemical intermediates from Europe to Geismar. So that's always a good thing for our facilities when we are able to bring production from somewhere else to Louisiana. Aviation Exteriors in Iberville Parish announced they would add aircraft maintenance and conversion services there. That's going to be about 100 new direct jobs in Iberia parish at an annual salary of nearly \$57,000 plus benefits. That will be an add-on to a workforce of about 83 workers there at Aviation Exteriors.

In Livingston Parish, specialty chemical producer Bercen recently announced a 17 and a half million dollar expansion. That's eight new jobs, average annual salary of about \$75,000 plus benefits, adding on to an existing 55-person workforce there in Denham Springs. And we estimate an additional 23 indirect jobs from that project.

We had an announcement recently in New Orleans East, a specialty cement manufacturer, Calucem, which has a Spanish parent company. It's

going to enter the market for the first time with a 1 2 \$35 million capital investment on a facility there in New Orleans East. Seventy new direct jobs, an 3 4 average salary of about \$52,000, plus benefits, with 5 an estimate of an additional 128 indirect jobs. 6 And finally, last Friday, CF Industries in Donaldsonville, Louisiana, on the West 7 8 Bank of Ascension Parish announced it's going to spend nearly \$200 million to add carbon capture 9 10 capabilities to its world-scale ammonia production 11 facility there. That addition is going to add 12 12 new direct jobs to a 500-person workforce at CF in 13 Donaldsonville, with an annual average salary of 14 about \$100,000, plus benefits. 15 The CF announcement is important from the standpoint, and while we are very encouraged by 16 17 the US Senate's passage last Sunday of the self-named Inflation Reduction Act of 2022, the 18 19 Reconciliation Bill. The US House is going to convene tomorrow. All indications are that they 20 21 will pass the legislation and send it on to the 22 president for his signature. 23 That legislation is important for 24 several reasons, but for Louisiana, there is about 25 \$370 billion of clean energy initiatives into

this in this legislation, the largest such
investment of its kind really in the country, and
there are a handful of items that are going to be
especially important to Louisiana. First, an
extension, and an increase of something known as the
45Q tax credit. I think its named 45Q for its place
in the IRS tax code, but that would be for carbon
capture activities and direct air capture activities
to reduce greenhouse gas emissions in this country.
And that tax credit is going to increase from \$50
per ton of capture of carbon dioxide to \$85 per ton.
It's likely going to make things a lot more enticing
for companies to add these types of operations onto
their facilities.

The governor has said on a number of occasions there is really no better place than the state of Louisiana to do carbon capture. We have facilities that emit carbon dioxide. We have pipelines that can move carbon dioxide, and we have geologic sinks underground that the science says can store that carbon dioxide underground. So that tax credit in that legislation is very, very important.

There is also a new ten-year incentive for clean hydrogen production, and that is down the road. I think looking at hydrogen as an

1	alternative fuel, but right now the state of
2	Louisiana, we're involved in two kind of
3	groundbreaking efforts on hydrogen. In March of
4	this year, the state signed an MOU with Arkansas and
5	Oklahoma to pursue a hydrogen hub. This is from the
6	Bipartisan Infrastructure Law that was passed last
7	November. There's 8 billion in that legislation for
8	the US Department of Energy to create it
9	initially said four, it might be more than that
10	hydrogen hubs in the country. I think our
11	colleagues at the Department of Natural Resources
12	feel very confident about this three-state
13	partnership and the pursuit of some of that funding
14	from the US Department of Energy.
15	Also Greater New Orleans, Inc., one
16	of our Regional Economic Development organizations,
17	has led an effort for probably over a year to try an
18	US Economic Development Administration competition
19	from funding from the American Rescue Plan Act that
20	was passed in March of 2021. And that's an effort
21	called H2theFuture. And it's one of the 60
22	finalists for those Build Back Better grants that
23	thinking maybe around Labor Day or so, the EDA will
24	make that announcement. So two fairly significant
25	hydrogen initiatives as again, we feel very

confident and feel very good about Louisiana, its 1 2 position in the energy transition. 3 Also in the legislation, the House is 4 going to take up tomorrow as a new advanced 5 manufacturing production tax credit for clean energy 6 components that are manufactured in the United 7 States, hopefully serve as an incentive, perhaps 8 make solar components in the United States as opposed to elsewhere. That's something that we have 10 our eye on, and also a nuclear power production tax 11 credit. 12 So a number of items in that federal 13 legislation, which will be very important to 14 Louisiana's clean energy efforts. And again, 15 remember we approved the Climate Action Plan at the 16 end of January of this year. We're the only state 17 in the Gulf South with such a plan to tackle climate 18 change. About 28 high-level strategies, 84 19 different action items. Our Climate Initiatives 20 Task Force, of which I'm a part of, we've stayed 21 together, and we're working on implementation of 22 some of those items certainly before the end of this 23 term, end of this administration. 24 And the last thing I'll say, which 25 happened a couple of weeks ago in July, is LED's

1 FastStart program was recognized for the 13th 2 consecutive year as the country's best customized state workforce training program. So kudos to our 3 4 FastStart team. Continues to be on the cutting 5 edge, continues to deliver for companies who make 6 the decision to locate here, and receive that type 7 of workforce assistance. 8 So with that, I thank you for your attention and I would certainly entertain any 9 10 questions if you have any. 11 CHAIRMAN ROY: Thank you, 12 Mr. Lambert. Any questions or comments? 13 MR. REINE: There was an 14 announcement, was it Magnolia Power in Iberville? 15 Magnolia Power purchased property for a power plant. 16 Do y'all have any update on that? 17 DEPUTY SECRETARY LAMBERT: That's not 18 something we've directly been involved in, Louis. 19 think that is an effort by five electric co-ops that 20 have gone through the PSC, and to build a new, I 21 think it's a natural gas fired electric generation 22 facility that will specifically service those five 23 electric co-ops. I think they're called the 1803 24 But that's been more in the BFC realm than 25 necessarily in our realm.

1	MR. REINE: You talked about the
2	Infrastructure Reduction Bill, \$370 billion. Do you
3	have some kind of estimate of what that may mean to
4	the state of Louisiana dollar-wise?
5	DEPUTY SECRETARY LAMBERT: Again, I
6	ticked off those specific what will be federal
7	incentives, 45Q on the carbon capture piece, the
8	hydrogen production tax credit, those are all things
9	that companies that are in this these kinds of
10	activities will be able to apply to the Federal
11	Government and get those incentives. It's a little
12	bit of a different carrot versus stick approach, I
13	think, on the whole energy transition or climate
14	change that may be different from something like cap
15	and trade. And certainly it can be in the
16	legislature's realm with the fiscal session coming
17	up in 2023 to consider or perhaps consider any
18	add-ons from an incentive standpoint in this clean
19	energy, energy transition space.
20	But I think I've heard our colleagues
21	at the Department of Natural Resources describe that
22	increase of the 45Q tax credit for carbon capture
23	and sequestration or storage from \$50 per ton to \$85
24	per ton as a game changer. And it's almost as
25	though every company that has carbon dioxide

1 emissions is probably going to look at carbon capture add-ons with that type of incentive coming 2 3 from the Federal Government. 4 MR. REINE: In the hydrogen 5 production, wasn't there a plant that already 6 announced they were going to do hydrogen, Air 7 Products? 8 DEPUTY SECRETARY LAMBERT: Air Products. 9 10 MR. REINE: That's already in the 11 works? 12 DEPUTY SECRETARY LAMBERT: Products in October of 2021 announced a 4 and a half 13 14 billion dollar lower hydrogen, blue hydrogen complex 15 in Ascension. They've already received their 16 approval from the State Board of floor space. 17 think the sequestration activities will occur in the 18 Maurepas Wildlife Management Area in Ascension, 19 Tangipahoa, that area there. And they are going 20 through the permitting and regulatory process for 21 that facility. I think it had a start date of early 22 2026 to begin to produce that lower carbon hydrogen 23 and capture the carbon dioxide emissions along with 24 that production. 25 MR. REINE: In the recent CHIP

1 manufacturing bill, so are we in any position to attract those kind of CHIP manufacturers or looking 2 3 at that talk or is there any --4 DEPUTY SECRETARY LAMBERT: I think 5 we're looking at it. A lot of those CHIP projects 6 have been announced, or were kind of tentatively 7 announced, in other states. There's been a lot, of 8 course, about intel in Columbus, Ohio. There was another one in the Dallas area that says they didn't 9 10 have the passage of that CHIPS bill, a certain date 11 in August they were maybe going to go overseas. 12 Congress got that work done and I think the 13 president signed the bill two days ago on CHIPS, and 14 we'll continue to try to do what we can to attract 15 that type of work to Louisiana. 16 MR. REINE: Thank you, sir. 17 CHAIRMAN ROY: Any other discussion? 18 A question about a housekeeping matter. As we know, 19 we have numerous comments from the public on a 20 regular basis. I don't know if we've ever limited 21 that potential discussion, should it so happen 22 sometime in the future. I think most boards usually 23 do like two minutes? Is that what it is? 24 MS. PORTER: Typically two minutes or they force the submission of a card and then 25

indication that they would be responding back to the 1 Board, we have a limit. So C&I, typically they will 2 3 have to submit their request via a card and then it 4 kind of leans on the chairman, because, you know, he 5 will let it go for a minute. But two minutes is 6 typically all they have, or else we'll be in it all 7 day. CHAIRMAN ROY: I'll entertain a 8 motion to limit discussion, should we so have, to 9 10 two minutes. 11 MR. REINE: I think I would rather 12 make a motion to give the chairman the authority on 13 the occasions of public discussions to determine at 14 that point what he thinks is an appropriate 15 limitation. Let's not put ourselves in a box. So 16 that's my motion. 17 CHAIRMAN ROY: All right. So there's 18 a motion. Is there a second? 19 DEPUTY SECRETARY LAMBERT: Second. 20 CHAIRMAN ROY: Any discussion? Any 21 comments from the public? 22 Hearing none. All in favor, aye? 23 (AYES BY ALL.) 24 CHAIRMAN ROY: All opposed, nay? 25 Okay. When it does happen, it can be

1	too late to address it. Thank you. Anything else
2	before we adjourn? All right.
3	MS. GUESS: One other thing. Anne
4	alluded to an update on SSBCI. The update is the
5	same as last month. We are still awaiting our
6	final putting on some final touches to some
7	additional information the treasurer has requested
8	of us, and we are very close to submitting that
9	within the next week, I would think. So we can get
10	our application before the Formal Review Committee
11	for to SSBCI, the treasurer. So hopefully in
12	September, we'll have some updates.
13	CHAIRMAN ROY: Very good. Anything
14	else? Hearing none, we're adjourned.
15	(Meeting adjourned at 10:35 a.m.)
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## REPORTER'S CERTIFICATE

2.2

This certification is valid only for a transcript accompanied by my original signature and original required seal or my certified digital signature on this page.

I, Sara Piazza, Certified Court Reporter in and for the State of Louisiana, as the officer before whom this testimony was taken, do hereby certify that this meeting is hereinbefore set forth in the foregoing 50 pages;

That this testimony was reported by me in the stenomask method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format guidelines required by statute or by rules of the board and that I am informed about the complete arrangement, financial or otherwise, with the person or entity making arrangements for deposition services;

That I have acted in compliance with the prohibition on contractual relationships as defined by La. C.C.P. Art. 1434 and in rules and advisory opinions of the board;

That I have no actual knowledge of any 1 2 prohibited employment or contractual relationship, 3 direct or indirect, between a court reporting firm 4 and any party litigant in this matter nor is there 5 any such relationship between myself and a party 6 litigant in this matter; 7 That I am not related to counsel or to the 8 parties herein, nor am I otherwise interested in the 9 outcome of this matter. 10 SUBSCRIBED AND SWORN on the 17th day of August 11 2022. 12 13 14 SARA PIAZZA, CCR #29026 15 16 17 18 19 20 21 22 23 24 25